









# ENVIRONMENTAL AND SOCIAL ACTION PLAN (ESAP)

Corridor Level Environmental and Social Assessment for the Belgrade-Nis High Speed Railway Corridor, Serbia

July 2022

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## List of Abbreviations

| CESMP | Construction Environmental and Social Management Plan |
|-------|---|
| E&S   | Environmental and Social                              |
| EBRD  | European Bank for Reconstruction and Development      |
| EIB   | European Investment Bank                              |
| ESAP  | Environmental and Social Action Plan                  |
| ESMP  | Environmental and Social Management Plan              |
| ESMS  | Environmental and Social Management System            |
| ESP   | Environmental and Social Policy                       |
| EU    | European Union  |
| GET   | Green Economy Transition                              |
| GHG   | Greenhouse gases                                      |
| OESMP | Operational Environmental and Social Management Plan  |
| OHS   | Occupational Health and Safety                        |
| OWMP  | Operational Waste Management Plan                     |
| PIU   | Project Implementation Unit                           |
| PR    | Performance Requirement                               |
| RAP   | Resettlement Action Plan                              |
| RoS   | Republic of Serbia                                    |
| SEP   | Stakeholder Engagement Plan                           |
| SRI   | Serbian Railway Infrastructure                        |

### 1. Introduction

The European Bank for Reconstruction and Development (EBRD) is considering providing finance to the Republic of Serbia (RoS) for the benefit of Serbian Railways Infrastructure (SRI). The Project is expected to be co-financed by the European Investment Bank (EIB) and the European Union (EU) through the Western Balkans Investment Framework or other EU mechanism.

The loan will be used to finance the rehabilitation and upgrade of the approx. 243 km-long railway line connecting Belgrade to Nis (Corridor X) with the aim to increase the speed while enhancing quality of passenger and freight rail services. The entire project will involve a combination of upgrading the design speed to up to 160/180/200 km/h (depending on the section) and doubling of the single tracks. The Belgrade-Nis rail route will be fully electrified. Thanks to improved infrastructure, the travel time between Belgrade and Nis will be significantly reduced, safety will be improved, as well as the capacity and comfort of the passenger and freight services. This will increase competitiveness of rail transport, especially for international and transit freight traffic, allowing significant modal shift to rail as low carbon intensity sector. This modal shift from road-based transport will have a significant impact in terms of lowered carbon emissions.

The loan will be tranched based on a schedule of subsection rehabilitation, with the first tranche committed to finance the works of the Stalac-Djunis subsection (approx. 17 km in length), the only subsection for which a national environmental and social (E&S) assessment has been carried out to date. Tranches to finance other subsections of Corridor X will be uncommitted.

This Environmental and Social Action Plan (ESAP) includes key actions which the SRI should undertake during the implementation of the Project to ensure that EBRD's Performance Requirements (PRs), EIB's Standards, EU regulations and international standards, as well as national legislation are met. ESAP has been developed taking into account the findings of the E&S due diligence carried out throughout March to June 2022. The SRI will utilise this ESAP during preparation of subproject specific ESIA and ESAPs for each Project subsection in the next Project phase. **The ESAP will constitute an integral part of the financing agreement with the EBRD and EIB**.

The SRI will be responsible for ensuring that third parties or contractors working on project sites meet the requirements of the ESAP by adopting and implementing proper contractor management. This is expected to be accomplished by inclusion of appropriate requirements and conditions in tender documents, contracts and subcontracts, and through direct oversight and supervision by the SRI. The SRI will also be responsible for implementing actions specified in the ESAP in the operation and maintenance phase.

The SRI is required to establish and maintain a Project specific Environmental and Social Management System (ESMS) appropriate to the nature and scale of the Project and commensurate with the level of its E&S impacts and issues in line with good international practice. The SRI will need to designate specific personnel, including management representative(s), with clear lines of responsibility and authority to maintain and implement the ESMS, and ensure that employees with direct responsibility for activities relevant to the E&S performance of the Project and the SRI's operations are suitably qualified and trained. The SRI is also required to establish an overarching E&S Policy defining the objectives and principles that enable the Project to achieve sound E&S performance.

The SRI will monitor the implementation of actions specified in this ESAP. Based on the monitoring results, it will identify and reflect any necessary corrective and preventive actions in an amended ESAP if necessary (as to be agreed with the Lenders), implement the agreed corrective and preventive actions, and follow up on these actions to enhance their performance. The SRI will be required to provide regular reports to EBRD and EIB on the E&S performance of the Project, including compliance with the EBRD's PRs, EIB's Standards and implementation of this ESAP, the Framework Environmental and Social Management Plan (ESMP), the Stakeholder Engagement Plan (SEP) and the Resettlement Policy Framework (RPF).

The SRI will prepare and submit to Lenders 6-monthly reports on E&S issues during the construction phase and annual reports during the operation phase as required by the Lenders, and will be audited or otherwise evaluated by EBRD and EIB throughout the implementation phases of the Project. The EBRD and EIB may also periodically verify the monitoring information through site visits by its E&S specialists and/or independent experts. The SRI must promptly notify the EBRD and EIB of any E&S incident or accident relating to the SRI or the Project which has, or is likely to have, a significant adverse effect, or of any changes to the Project's scope, design or operation that is likely to materially change its E&S impacts and issues.

## 2. Environmental and Social Action Plan

| No.  | Action   | E&S Risks<br>(Liability/Benefits)   | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)  | Resources, Investment<br>Needs, Responsibility  | Timetable                                     | Target and Evaluation Criteria<br>for Successful<br>Implementation   | Status of<br>implementation |
|------|--|---|---|---|---|--|-----------------------------|
|      | R 1: Assessment and Management of Environmental a<br>Idard 1: Environmental and Social Impacts and Risks   | nd Social Risks and Imp   | pacts   |   |   |  |                             |
| 1.1. | Establish a Project Implementation Unit (PIU) with<br>the responsibility to manage the Project. PIU<br>representatives should be competent to conduct<br>comprehensive and clear reporting procedures<br>between parties involved in this Project.<br>The PIU should come with a clear organigram, roles<br>and responsibilities, E&S management positions,<br>local staff & consultants, budget for adequate<br>human and financial resources.  | Improved E&S<br>performance<br>and compliance<br>with Lenders'<br>requirements  | <ul> <li>&gt; EBRD PR 1</li> <li>&gt; EIB Standard 1</li> <li>&gt; Best practice</li> </ul>   | Resources: Internal<br>resources of SRI<br>Investment needs:<br>None<br>Responsibility: SRI   | During the<br>Project<br>preparation<br>phase | <ul> <li>Target:         <ul> <li>Institutional capacity for<br/>E&amp;S management<br/>strengthened</li> </ul> </li> <li>Evaluation Criteria:         <ul> <li>Roles and responsibilities<br/>for implementation of<br/>E&amp;S management defined<br/>and clearly communicated<br/>to all participants of the<br/>Project</li> <li>Lenders notified of PIU<br/>establishment</li> </ul> </li> </ul>                          |                             |
| 1.2. | SRI to ensure that the project designers take into<br>account the design measures specified in the<br>Framework ESMP. SRI to include Framework<br>ESMP and subsection specific ESMPs in the Tender<br>documents and contract.<br>Require from project designers to develop a<br>Management of Change Procedure for the design<br>finalisation, any design changes required during<br>construction or other changes during construction,<br>including any additional land which is required<br>outside of the expropriation corridor. | <ul> <li>Ensuring<br/>compliance<br/>with national<br/>requirements<br/>and best<br/>practices</li> <li>Ensuring<br/>compliance<br/>with<br/>international<br/>standards</li> </ul> | <ul> <li>Law on Planning<br/>and Construction</li> <li>Law on<br/>Environmental<br/>Protection</li> <li>Law on<br/>Protection<br/>against Non-<br/>ionising Radiation</li> <li>EN<br/>European/Serbian<br/>(SRPS) standards</li> <li>TSIs</li> <li>Best practice</li> </ul> | Resources: Project<br>designer's internal<br>resources<br>Investment needs:<br>Preparation of the<br>Preliminary/ Main<br>Design to be financed<br>from the Project<br>budget<br>Responsibility:<br>Contractor –<br>implementation<br>PIU – supervision | During the<br>project design<br>stage         | <ul> <li>Target:         <ul> <li>Full compliance with<br/>national/international<br/>requirements and<br/>standards achieved</li> </ul> </li> <li>Evaluation criteria:         <ul> <li>All Framework ESMP<br/>measures included in the<br/>Preliminary/ Main Design</li> <li>Management of Change<br/>Procedure developed</li> <li>Lenders notified of<br/>completion of<br/>Preliminary/ Main Design</li> </ul> </li> </ul> |                             |

| No.  | Action  | E&S Risks<br>(Liability/Benefits)   | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)   | Resources, Investment<br>Needs, Responsibility   | Timetable                                     | Target and Evaluation Criteria<br>for Successful<br>Implementation   | Status of<br>implementation |
|------|---|---|--|--|---|--|-----------------------------|
| 1.3. | SRI to ensure that <b>subsection specific ESIAs and ESAPs</b> are developed and approved by SRI and Lenders, taking into account the preliminary findings and the guidelines/recommendations presented in the Corridor E&S Assessment Report.<br>SRI to ensure that, for each subsection, a national EIA (satisfying the requirements of the national regulation including the Law on EIA) and an international ESIA (satisfying Lenders requirements) are prepared. It is recommended to use the same document (English and Serbian versions) for both sets of requirement.<br>The national EIA study will be submitted to the Ministry of Environmental Protection for their final approval ( <i>as per requirements of the Law on EIA</i> ). | Ensuring<br>compliance<br>with national<br>and Lender's<br>requirements<br>as well as best<br>practices | <ul> <li>EBRD PR 1</li> <li>EIB Standard 1</li> <li>Law on Planning<br/>and Construction</li> <li>Law on<br/>Environmental<br/>Protection</li> <li>Law on EIA</li> <li>Law on Special<br/>Procedures for<br/>the<br/>Implementation<br/>of Construction<br/>and<br/>Reconstruction<br/>Projects of Linear<br/>Infrastructure of<br/>Particular<br/>Importance for<br/>Serbia</li> <li>Best practice</li> </ul> | Resources:<br>Engagement of<br>external consultancy<br>Investment needs:<br>Costs of external<br>consultancy<br>Responsibility: SRI<br>Approval by national<br>authorities (EIA) and<br>Lenders (ESIA)   | During the<br>Project<br>preparation<br>phase | <ul> <li><i>Target:</i></li> <li>Full compliance with national and Lenders' requirements and standards achieved</li> <li><i>Evaluation Criteria:</i></li> <li>National EIAs, ESIAs and ESAPs for Project subsections developed and approved</li> </ul> |                             |
| 1.4. | SRI to carry out the national <b>permitting procedures</b><br>(environmental, construction, use permitting) for<br>reconstruction of the Belgrade-Nis railway section.  | <ul> <li>Ensuring<br/>compliance<br/>with national<br/>requirements</li> </ul>                          | <ul> <li>Law on<br/>Planning and<br/>Construction</li> <li>Law on<br/>Environmental<br/>Protection</li> <li>Regulation on<br/>the contents<br/>and manner of<br/>conducting<br/>technical<br/>examination of<br/>facilities</li> </ul>   | Resources: SRI's<br>internal resources with<br>support of the<br>Contractor that will<br>develop the required<br>documentation for<br>obtaining the permit(s)<br>Investment needs:<br>SRI's internal<br>resources; the<br>Contractor's work is<br>financed from the<br>Project budget<br>Responsibility: SRI | As required by<br>national laws               | <ul> <li><i>Target:</i></li> <li>Full compliance with national requirements achieved</li> <li><i>Evaluation criteria:</i></li> <li>All project permit(s) obtained</li> <li>Lenders notified of obtained permit(s)</li> </ul>                           |                             |
| 1.5. | SRI to develop and adopt a Project-specific <b>E&amp;S</b><br><b>Policy</b> (ESP) and develop and implement a Project-<br>specific <b>Environmental and Social Management</b><br><b>System (ESMS) in line with the Framework ESMP.</b>  | <ul> <li>Optimisation of<br/>E&amp;S<br/>management<br/>through a</li> </ul>                            | <ul> <li>&gt; EBRD PR 1</li> <li>&gt; EIB Standard 1</li> <li>&gt; Best practice</li> </ul>  | Resources: SRI's<br>internal resources or<br>engagement of an<br>external consultancy  | Prior to Project<br>implementation            | Target:<br>• Effective management of<br>the Project  |                             |

| No.  | Action   | E&S Risks<br>(Liability/Benefits)  | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)   | Resources, Investment<br>Needs, Responsibility  | Timetable  | Target and Evaluation Criteria<br>for Successful<br>Implementation  | Status of<br>implementation |
|------|--|--|--|---|--|---|-----------------------------|
|      | <ul> <li>The ESMS will include the already existing operational procedures within the SRI, as well as the Project-specific E&amp;S issues. It will cover the following E&amp;S requirements:</li> <li>Review of E&amp;S risks and associated operational controls regarding Project implementation and railway maintenance;</li> <li>Clearly defined roles, responsibilities and authority for implementation of the ESMS;</li> <li>Relevant procedures for implementation and monitoring of ESAP, CESMP, OESMP, SEP and future RAPs.</li> </ul>   | developed<br>formalised<br>system<br>> Compliance<br>with Lenders'<br>requirements   |  | to develop and put the<br>system in place<br><i>Investment needs:</i><br>Internal resources or<br>costs of external<br>consultancy<br><i>Responsibility:</i> SRI  |  | <ul> <li>Evaluation criteria:</li> <li>ESMS established and<br/>operational</li> <li>ESP adopted</li> <li>Roles and responsibilities<br/>for implementation of<br/>ESMS, CESMP and OESMP<br/>defined and clearly<br/>communicated to the<br/>involved employees by SRI<br/>Management</li> <li>Information on ESMS<br/>implementation included<br/>in reports submitted to<br/>Lenders</li> </ul> |                             |
| 1.6. | SRI to appoint a senior environmental associate<br>and a senior social associate who will, on behalf of<br>SRI, monitor the implementation of the ESMPs by<br>the Contractor in the construction phase and be<br>responsible for implementation of the ESMP in the<br>operational phase, as well as ESAP implementation<br>in both phases. The already appointed RAP<br>Manager in SRI will oversee RAP and Resettlement<br>Policy Framework (RPF) implementation and<br>reporting to the Lenders on land acquisition issues.<br>SRI to appoint a responsible person for waste<br>management for the Project and ensure that the<br>Contractor also appoints a responsible person for<br>waste management in line with Article 26 of the<br>national <i>Law on Waste Management</i> . These<br>responsible persons will have regular contacts and<br>undertake timely planning of waste management<br>practices during the construction phase. | <ul> <li>&gt; Improved E&amp;S<br/>performance</li> <li>&gt; Compliance<br/>with national<br/>and Lenders'<br/>requirements</li> <li>&gt; Improved<br/>waste<br/>management<br/>practices</li> </ul> | <ul> <li>Law on Waste<br/>Management</li> <li>EBRD PR 1, PR 3</li> <li>EIB Standard 1</li> </ul>                       | Resources: SRI's and<br>Contractor's internal<br>resources or<br>engagement of<br>external technical<br>assistance<br>Investment needs: SRI<br>– internal resources.<br>Contactor - included in<br>the Project budget<br>Responsibility: SRI/<br>Contractor | In the<br>construction<br>and operation<br>phase | <ul> <li>Target:</li> <li>Achieving high level of E&amp;S management</li> <li>Evaluation criteria:</li> <li>Official appointment letter</li> <li>Information on appointment included in reports submitted to Lenders</li> </ul>   |                             |
| 1.7. | Prior to construction, SRI to require from the Contractor to develop and implement a         Construction       Environment and Social         Management Plan (CESMP), which includes the following subplans:         >       Construction         Construction       Compound         Selection       and Management Plan  | <ul> <li>Compliance<br/>with national<br/>and Lenders'<br/>requirements</li> </ul>   | <ul> <li>National<br/>environmental<br/>regulations</li> <li>National nature<br/>protection<br/>regulations</li> </ul> | Resources:<br>Contractor's internal<br>resources<br>Investment needs:<br>Contractor's internal<br>resources (as part of   | Prior to start of<br>construction<br>works       | Target:<br>Construction activities<br>properly planned and<br>implemented<br>Evaluation criteria:   |                             |

| No. | Action  | E&S Risks<br>(Liability/Benefits) | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)   | Resources, Investment<br>Needs, Responsibility  | Timetable | Target and Evaluation Criteria<br>for Successful<br>Implementation  | Status of<br>implementation |
|-----|---|-----------------------------------|--|---|-----------|---|-----------------------------|
|     | <ul> <li>Construction Biodiversity Management Plan</li> <li>Construction Air Quality and Dust Management Plan</li> <li>Construction Noise and Vibration Management Plan</li> <li>Construction Water and Soil Management Plan</li> <li>River Crossing Plan</li> <li>Construction Waste Management Plan, including Decommissioning Waste Management Plan</li> <li>Construction Spoil Management Plan</li> <li>Construction Planting Management Plan</li> <li>Construction Planting Management Plan</li> <li>Construction Traffic Management Plan</li> <li>Construction Health, Safety and Security Plan</li> <li>Construction Labour and Employment Plan</li> <li>Construction Emergency Preparedness and Response Plan</li> <li>Training Plan</li> <li>The subplans should include all the requirements and mitigation measures as specified in the Framework ESMP.</li> <li>In particular, the Training Plan to include the following topics:</li> <li>Applicable HR policy provisions and procedures,</li> <li>Project-level and Worker Grievance Mechanisms,</li> <li>Construction Workers' Code of Conduct, with emphasis on provisions intended to combat gender-based violence and harassment,</li> <li>Protection of known cultural heritage and chance finds,</li> </ul> |                                   | <ul> <li>Law on Safety<br/>in Railway<br/>Operations</li> <li>EBRD PR 1, PR<br/>3, PR 4</li> <li>EIB Standards 1,<br/>3, 5, 9</li> </ul> | the loan under this<br>Project) or costs of<br>engagement of an<br>external consultant<br><i>Responsibility:</i><br>SRI - to transfer<br>responsibility for<br>development and<br>implementation to the<br>Contractor<br>PIU – approval of the<br>subplans (CESMP)<br>before start of<br>construction works,<br>then supervision<br>Lenders - no objection<br>on the following<br>CESMP subplans: 1)<br>Construction<br>Compound Selection<br>and Management Plan,<br>2) Construction<br>Biodiversity<br>Management Plan, 3)<br>Construction<br>Waste Management<br>Plan, 4) Construction<br>Spoil Management<br>Plan, 5) Workers'<br>Accommodation<br>Management Plan, and<br>6) Construction Waste<br>and Soil Management<br>Plan |           | <ul> <li>CESMP with<br/>accompanying plans<br/>developed and approved<br/>by PIU/Supervision<br/>Engineer</li> <li>Subplans listed under the<br/>"Resources" column sent<br/>to and approved by the<br/>Lenders</li> <li>Information on CESMP<br/>included in reports<br/>submitted to Lenders</li> </ul> |                             |

| No.  | Action  | E&S Risks<br>(Liability/Benefits)  | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)   | Resources, Investment<br>Needs, Responsibility  | Timetable                        | Target and Evaluation Criteria<br>for Successful<br>Implementation  | Status of<br>implementation |
|------|---|--|--|---|----------------------------------|---|-----------------------------|
|      | <ul> <li>Materials management,</li> <li>Environmental protection, and</li> <li>Ecological sensitivities of the Project area,<br/>invasive species and health and safety<br/>recommendations regarding poisonous,<br/>venomous or otherwise dangerous flora and<br/>fauna.</li> </ul>  |  |  |   |                                  |   |                             |
| 1.8. | Prior to operation, SRI to ensure the development<br>and implementation of an Operational<br>Environmental and Social Management Plan<br>(OESMP) in line with the Framework ESMP, to<br>include the SRI's existing operational procedures as<br>well as new E&S requirements to be introduced for<br>Project maintenance. The OESMP will consist of the<br>following subplans:         >       Operational Biodiversity Management Plan         >       Operational Noise and Vibration<br>Management Plan         >       Operational Noise and Vibration<br>Management Plan         >       Operational Water and Soil Management<br>Plan         >       Operational Water and Soil Management<br>Plan         >       Operational Health, Safety and Security Plan         >       Operational Emergency Preparedness and<br>Response Plan         >       Gender Plan         The subplans should include all requirements and<br>mitigation measures as specified in the Project<br>ESMP. | <ul> <li>Compliance<br/>with national<br/>and Lenders'<br/>requirements</li> </ul>   | <ul> <li>National<br/>environmental<br/>regulations</li> <li>National nature<br/>protection<br/>regulations</li> <li>Law on Safety<br/>in Railway<br/>Operations</li> <li>EBRD PR 1, PR<br/>3, PR 4</li> <li>EIB Standards 1,<br/>3, 5, 9</li> </ul> | Resources: SRI's<br>internal resources or<br>engagement of an<br>external consultancy<br>to develop OESMP<br>subplans<br><i>Investment needs:</i><br>SRI's internal resources<br>or costs of<br>engagement of<br>external consultant<br><i>Responsibility:</i><br>SRI<br>Lenders: No-objection<br>on the Operational<br>Biodiversity<br>Management Plan | Prior to<br>operational<br>phase | <ul> <li><i>Target:</i></li> <li>Operational/ maintenance activities properly planned and implemented</li> <li><i>Evaluation Criteria:</i></li> <li>OESMP subplans developed</li> <li>Operational Biodiversity Management Plan sent to and approved by the Lenders</li> <li>Information on OESMP subplans included in reports submitted to Lenders</li> </ul> |                             |
| 1.9. | Submit <b>6-monthly reports to Lenders</b> including information on ESAP implementation progress during the construction phase, and annual reports during the operation phase as required by the Lenders.   | <ul> <li>Implementation<br/>of the ESAP to<br/>mitigate<br/>Project-related<br/>risks and<br/>fulfilment of<br/>the reporting</li> </ul> | <ul> <li>&gt; EBRD PR 1</li> <li>&gt; EIB Standard 1</li> <li>&gt; Respective E&amp;S<br/>covenants in the<br/>legal agreements<br/>with the Lenders</li> </ul>  | Resources: SRI's<br>internal resources<br>Investment needs:<br>None<br>Responsibility: PIU  | As per the loan<br>agreement     | <ul> <li>Target:</li> <li>Regular and on-time reporting to the Lenders</li> <li>Evaluation criteria:</li> <li>Internal responsibility assigned for submission of reports to the Lenders</li> </ul>  |                             |

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|------|---|--|--|--|-----------------------------------|--|-----------------------------|
|      | Notify Lenders immediately of any significant<br>Project related changes or any E&S incident or<br>accident.  | requirements<br>to the Lenders   |  |  |                                   | <ul> <li>6-monthly reports (during<br/>construction) and annual<br/>reports (during operation)<br/>as required by the<br/>Lenders, in the Lenders-<br/>approved format<br/>including ESAP<br/>implementation progress<br/>submitted</li> </ul>   |                             |
|      | R 2: Labour and Working Conditions<br>dard 8: Labour Rights   |  |  |  |                                   |  |                             |
| 2.1. | <ul> <li>SRI to ensure that the Contractor develops and implements:</li> <li>a Construction Labour and Employment Plan (within the CESMP) with provisions detailed in the Framework ESMP, including the workers' grievance mechanism;</li> <li>a Workers' Accommodation Management Plan (within the CESMP) in compliance with IFC/EBRD Guidance on Workers' accommodation: processes and standards (2009) and national requirements/ permits.</li> <li>The Checklist on Workers' Accommodation (Annex I of the IFC/EBRD Guidance) to be filled in and sent to the Lenders.</li> <li>SRI to ensure independent labour audit of the Contractor is carried out at regular frequency (every 6 months) during construction works by an independent labour specialist in the Supervision Engineer's team (or engaged by the Supervision Engineer).</li> </ul> | <ul> <li>Fair treatment,<br/>non-<br/>discrimination,<br/>and equal<br/>opportunities of<br/>workers</li> <li>Compliance<br/>with national<br/>labour and<br/>employment<br/>laws</li> <li>Providing<br/>accessible and<br/>effective means<br/>to raise and<br/>address<br/>workplace<br/>concerns</li> <li>Appropriate<br/>workers'<br/>accommodation</li> </ul> | <ul> <li>&gt; EBRD PR 2</li> <li>&gt; EIB Standard 8</li> <li>&gt; National<br/>legislation</li> </ul> | Resources:         Contractor's internal         resources         Investment needs:         Contractual obligation         of the Contractor         Responsibility:         Contractor for         development and         implementation; PIU         for supervision | Prior to start of<br>construction | <ul> <li><i>Target:</i> <ul> <li>Encouraging local<br/>employment</li> <li>Adequate living and<br/>working conditions for<br/>workers provided</li> <li>Enabling employees to<br/>raise workplace concerns</li> </ul> </li> <li>Evaluation criteria:         <ul> <li>CESMP including subplans<br/>developed prior to<br/>construction phase,<br/>reviewed and approved<br/>by the Supervision<br/>Engineer</li> <li>Checklist on Workers'<br/>Accommodation sent to<br/>the Lenders</li> <li>Independent labour<br/>specialist appointed in the<br/>Supervision Engineer's<br/>team and Lenders notified</li> <li>Regular labour audits<br/>carried out and reported<br/>to the Lenders and<br/>corrective actions<br/>implemented</li> </ul> </li> </ul> |                             |

| No.  | Action  | E&S Risks<br>(Liability/Benefits)  | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)  | Resources, Investment<br>Needs, Responsibility  | Timetable  | Target and Evaluation Criteria<br>for Successful<br>Implementation   | Status of<br>implementation |
|------|---|--|---|---|--|--|-----------------------------|
| 2.2. | SRI to develop a plan for the prequalification and<br>reallocation for staff currently employed in stations<br>which are planned to be closed, with provisions to<br>minimise any impacts on the workforce that will be<br>reallocated in terms of level of pay and other<br>benefits, years of service, types of contracts, etc.   | <ul> <li>Fair treatment,<br/>non-<br/>discrimination<br/>and equal<br/>opportunities<br/>for workers</li> <li>Compliance<br/>with national<br/>labour and<br/>employment<br/>laws</li> </ul> | <ul> <li>EBRD PR 2</li> <li>EIB Standard 8</li> <li>National<br/>legislation</li> </ul>   | Resources: SRI's<br>internal resources<br>Investment needs:<br>SRI's internal resources<br>Responsibility: SRI  |  | <ul> <li>Target:</li> <li>Current staff which will<br/>need prequalification and<br/>reallocation provided with<br/>adequate new<br/>employment conditions</li> <li>Evaluation criteria:</li> <li>Plan developed and<br/>information included in<br/>reports submitted to the<br/>Lenders</li> <li>Reallocated workers<br/>provided with the same<br/>level of employment<br/>benefits or compensated</li> </ul> |                             |
| 2.3. | SRI to develop a Gender Plan for the operation<br>phase to mitigate gender related effects of the<br>Project, with provisions defined in the Framework<br>ESMP.   | <ul> <li>Mitigating<br/>gender related<br/>effects of the<br/>Project</li> <li>Enhancing<br/>gender equality</li> </ul>  | <ul> <li>&gt; Best practice</li> <li>&gt; EBRD PR 2, PR 4</li> <li>&gt; EIB Standard 8, 9</li> </ul>  | Resources: SRI's<br>internal resources<br>Investment needs:<br>SRI's internal resources<br>Responsibility: SRI  | Plan developed<br>prior to<br>operational<br>phase | Target:       •       Gender dimensions of the Project considered       •         •       Gender opportunities enhanced       •         •       Fevaluation criteria:       •         Plan developed by SRI prior to operation and information included in reports submitted to the Lenders       •  |                             |
|      | 3: Resource Efficiency and Pollution Prevention and<br>dard 3: Resource Efficiency and Pollution Prevention   | Control  |   |   |  |  |                             |
|      | dard 5: Climate Change  |  |   |   |  |  |                             |
| 3.1. | SRI to transfer responsibility to the Contractor to<br>conduct detailed geological and hydrogeological<br>investigations as part of the Project Design<br>Documents development and before the start of<br>construction works.<br>The Hydrogeological Excavation Code procedure<br>shall be used, which foresees the development of<br>preliminary studies and considers various<br>excavation modes and procedures, as specified in<br>the Framework ESMP. | <ul> <li>Avoid risks to<br/>groundwater<br/>sources</li> <li>Mitigate<br/>impact of<br/>groundwater<br/>to<br/>construction<br/>activities</li> </ul>  | <ul> <li>Law on Water</li> <li>EBRD PR 1</li> <li>EIB Standard 1</li> <li>EU Water<br/>Framework<br/>Directive</li> <li>Best practices</li> </ul> | Resources:<br>Contractor's internal<br>resources or<br>engagement of an<br>external consultancy<br>Investment needs:<br>Calculated in the price<br>of construction works. | Before the<br>development of<br>Main Design        | <ul> <li>Target:         <ul> <li>Full compliance with<br/>national, EU and Lenders'<br/>policies</li> </ul> </li> <li>Evaluation criteria:         <ul> <li>Hydrogeological<br/>investigations conducted<br/>and conclusions included<br/>in the Main Design</li> </ul> </li> </ul>   |                             |

| No.  | Action   | E&S Risks<br>(Liability/Benefits)   | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)   | Resources, Investment<br>Needs, Responsibility  | Timetable   | Target and Evaluation Criteria<br>for Successful<br>Implementation   | Status of<br>implementation |
|------|--|---|--|---|---|--|-----------------------------|
|      |  | <ul> <li>Compliance<br/>with national,<br/>Lenders' and<br/>EU<br/>requirements</li> </ul>  |  | Responsibility:<br>Contractor –<br>implementation; PIU –<br>Supervision   |   | <ul> <li>Information on performed<br/>investigations and<br/>obtained permit(s)<br/>included in reports<br/>submitted to Lenders</li> </ul>  |                             |
| 3.2. | SRI to transfer the responsibility to the Contractor<br>to conduct baseline surface water quality,<br>groundwater quality, soil quality and noise<br>monitoring as specified in the Framework ESMP <sup>1</sup> .  | <ul> <li>&gt; All<br/>construction-<br/>related E&amp;S<br/>issues and<br/>impacts are<br/>appropriately<br/>addressed</li> <li>&gt; Compliance<br/>with EBRD<br/>and EIB<br/>requirements</li> </ul> | <ul> <li>EBRD PR 1, PR 3</li> <li>EIB Standards 1,<br/>3 and 5</li> </ul>  | Resources:<br>Contractor's internal<br>resources or<br>engagement of an<br>external consultancy<br>Investment needs:<br>Calculated in the price<br>of construction works.<br>Responsibility:<br>Contractor –<br>implementation; PIU –<br>supervision        | Prior to<br>construction<br>works   | <ul> <li>Target:</li> <li>Full compliance with<br/>Lenders' requirements</li> <li>Evaluation criteria:</li> <li>Reports on water and soil<br/>quality, as well as noise<br/>monitoring prepared</li> <li>Information on performed<br/>monitoring included in<br/>reports submitted to<br/>Lenders</li> </ul> |                             |
| 3.3. | SRI to transfer responsibility to the Contractor to<br>recultivate the construction site after the<br>completion of construction activities in line with<br>the Construction Planting Management Plan.   | Compliance<br>with national<br>and Lenders'<br>requirements   | <ul> <li>Law on<br/>Planning and<br/>Construction</li> <li>EBRD PR 3</li> <li>EIB Standards 3<br/>and 5</li> </ul> | Responsibility: SRI to<br>transfer recultivation<br>activities to the<br>Contractor<br>Investment needs:<br>Recultivation activities<br>calculated in the price<br>of construction works<br>Resources: Contractor<br>– implementation; PIU<br>– supervision | Prior to the<br>closure of the<br>construction site                         | <ul> <li>Target:</li> <li>Ensuring appropriate landscape and waste management</li> <li>Evaluation criteria:</li> <li>Fully recultivated site after completion of construction</li> <li>Information to be included in reports submitted to Lenders</li> </ul>   |                             |
| 3.4. | SRI to update and continue to implement the<br>Operational Waste Management Plan (OWMP)<br>developed for all operations in the country<br>including operation of the Belgrade-Nis section,<br>that includes provisions on separate waste storage<br>to avoid mixing of different types of waste<br>(municipal, construction, paper, metal, oil and | <ul> <li>Compliance<br/>with national,<br/>EBRD, EIB and<br/>EU<br/>requirements</li> <li>Best practice</li> </ul>  | <ul> <li>Law on Waste<br/>Management</li> <li>EBRD PR 3</li> <li>EIB Standards 3<br/>and 5</li> </ul>              | Resources: SRI's<br>internal resources or<br>engagement of an<br>external consultant<br>Investment needs:<br>Development of   | OWMP updated<br>prior operation<br>phase and<br>implemented<br>continuously | <ul> <li>Target:</li> <li>Adequate management of waste supported with evidence of contracts with authorised waste management companies</li> </ul>  |                             |

<sup>&</sup>lt;sup>1</sup> Note: Sampling points and frequency of measurements shall be determined in the ESIA development stage for each subsection.

| No.  | Action  | E&S Risks<br>(Liability/Benefits)  | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)  | Resources, Investment<br>Needs, Responsibility   | Timetable                                 | Target and Evaluation Criteria<br>for Successful<br>Implementation  | Status of<br>implementation |
|------|---|--|---|--|---|---|-----------------------------|
|      | lubricants, tires etc.), separation of hazardous from<br>non-hazardous waste, and recycling/reuse<br>program for recyclable wastes, as defined in the<br>Framework ESMP.  |  | <ul> <li>Waste         Framework             Directive         </li> <li>Regulation         2018/1999 of             the European      </li> <li>Parliament and         of the Council             on the      </li> <li>Governance of             the Energy             Union and         </li> <li>Climate Action</li> </ul> | OWMP – SRI's internal<br>resources or costs of<br>engagement of an<br>external consultant<br><i>Responsibility:</i> SRI  | during<br>operation phase                 | <ul> <li>Evaluation criteria:</li> <li>Evidence of waste<br/>transfer to authorised<br/>waste management<br/>companies</li> <li>Information to be<br/>included in reports<br/>submitted to Lenders</li> </ul>   |                             |
| 3.5. | <ul> <li>SRI to implement environmental protection activities in the operational phase regarding water, soil, air, noise and vibration in line with the requirements from the Framework ESMP.</li> <li>In case of dismantling the existing railway (at locations where the new route deviates from the existing one) and reuse of land for agricultural or sports-recreational purposes, ensure that the monitoring of soil quality is performed and in case of contamination, conduct soil decontamination activities.</li> <li>If required by responsible authorities, send regular monitoring reports to the authorities (e.g., in case of accidental spillages).</li> </ul> | <ul> <li>Pollution<br/>prevention</li> <li>Compliance<br/>with national<br/>and Lenders'<br/>requirements</li> </ul> | <ul> <li>National<br/>environmental<br/>regulations</li> <li>EBRD PR 1, PR<br/>3, PR 4</li> <li>EIB Standards 1,<br/>3, 5, 9</li> </ul>   | Resources:<br>Environmental<br>monitoring and<br>decontamination<br>activities will be<br>subcontracted<br><i>Investment needs:</i><br>Costs of authorised<br>laboratory/consultancy<br><i>Responsibility:</i> SRI | Continuously<br>during<br>operation phase | <ul> <li>Target:         <ul> <li>High-level environmental protection ensured</li> </ul> </li> <li>Evaluation criteria:         <ul> <li>Environmental monitoring reports by external laboratory and internal records on implementation of environmental protection measures</li> <li>Information to be included in reports submitted to Lenders</li> </ul> </li> </ul> |                             |
| 3.6. | SRI to carry out continuous monitoring of electricity<br>consumption for all railway operation activities and<br>in all facilities owned by SRI, with the aim of<br>increasing energy efficiency and reducing GHG<br>emissions.<br>Adopt EBRD GET indicators and regularly monitor<br>and calculate indicators related to GHG emissions.  | <ul> <li>Compliance<br/>with national,<br/>EBRD, EIB and<br/>EU<br/>requirements</li> </ul>                          | <ul> <li>National<br/>environmental<br/>regulations</li> <li>EBRD PR 3</li> <li>EIB Standards 3<br/>and 5</li> <li>Directive<br/>2012/34/EU on<br/>establishing a<br/>single European<br/>railway area</li> </ul>   | Resources: SRI's<br>internal resources<br>Investment needs:<br>SRI's internal resources<br>Responsibility: SRI   | Continuously<br>during<br>operation phase | <ul> <li>Target:</li> <li>Increasing efficiency of<br/>SRI's activities generating<br/>GHG emissions</li> <li>Evaluation Criteria:</li> <li>% of electricity<br/>consumption reduction</li> <li>% GHG emission<br/>reduction</li> </ul>   |                             |

| No.      | Action  | E&S Risks<br>(Liability/Benefits)  | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)   | Resources, Investment<br>Needs, Responsibility   | Timetable                         | Target and Evaluation Criteria<br>for Successful<br>Implementation   | Status of<br>implementation |
|----------|---|--|--|--|-----------------------------------|--|-----------------------------|
|          |   |  | Regulation<br>2018/1999 of<br>the European<br>Parliament and<br>of the Council<br>on the<br>Governance of<br>the Energy<br>Union and<br>Climate Action |  |                                   | <ul> <li>Information included in<br/>reports submitted to<br/>Lenders</li> </ul>   |                             |
|          | 4: Health, Safety and Security<br>dard 9: Health, Safety and Security   |  |  |  |                                   |  |                             |
| EIB Stan | <ul> <li>dard 9: Health, Safety and Security</li> <li>Ensure that the Contractor:</li> <li>develops (within CESMP) the following subplans to manage occupational and community health and safety risks with the measures defined in the Framework ESMP: <ul> <li>Construction Health, Safety and Security Plan</li> <li>Construction Air Quality and Dust Management Plan</li> <li>Construction Noise and Vibration Management Plan</li> <li>Construction Water and Soil Management Plan</li> <li>Construction Traffic Management Plan</li> <li>Construction Emergency Preparedness and Response Plan</li> <li>Construction Workers' Code of Conduct</li> </ul> </li> </ul> | <ul> <li>Safer working<br/>conditions<br/>during<br/>construction<br/>works</li> <li>Ensuring<br/>community<br/>health and<br/>safety</li> </ul> | <ul> <li>EBRD PR 4</li> <li>EBRD Standard 9</li> <li>EU Railway Safety<br/>Directive</li> <li>National<br/>legislation</li> </ul>                      | Resources:<br>Contractor's internal<br>resources<br>Investment needs:<br>Contractual obligation<br>of the Contractor<br>Responsibility:<br>Contractor for<br>development and<br>implementation;<br>PIU – approval of the<br>subplans (CESMP)<br>before start of<br>construction works,<br>then supervision | Prior to start of<br>construction | <ul> <li><i>Target:</i> <ul> <li>Full compliance with PR4 and national laws in the field of workers' and community health and safety</li> </ul> </li> <li><i>Evaluation criteria:</i> <ul> <li>CESMP including subplans developed prior to construction phase, reviewed and approved by the PIU/Supervision Engineer</li> <li>Number of community and worker grievances raised during construction phase</li> <li>Number of traffic accidents</li> <li>Number of local roads damaged and repaired</li> </ul> </li> </ul> |                             |

| No.  | Action   | E&S Risks<br>(Liability/Benefits)  | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)  | Resources, Investment<br>Needs, Responsibility  | Timetable  | Target and Evaluation Criteria<br>for Successful<br>Implementation   | Status of<br>implementation |
|------|--|--|---|---|--|--|-----------------------------|
| 4.2  | SRI to develop and implement an Operational<br>Health, Safety and Security Plan (as part of the<br>OESMP).   | <ul> <li>Safer working<br/>conditions<br/>during<br/>operation/<br/>maintenance<br/>works</li> <li>Ensuring<br/>community<br/>health and<br/>safety</li> </ul> | <ul> <li>EBRD PR 4</li> <li>EBRD Standard 9</li> <li>EU Railway Safety<br/>Directive</li> <li>National<br/>legislation</li> </ul> | Resources: SRI's<br>internal resources<br>Investment needs:<br>SRI's internal resources<br>Responsibility: SRI                                  | Plan developed<br>prior operation<br>phase and<br>implemented<br>continuously<br>during<br>operation phase | <ul> <li>Information to be included in reports submitted to the Lenders</li> <li><i>Target:</i></li> <li>Full compliance with PR4 and national laws in the field of workers' and community health and safety</li> <li><i>Evaluation criteria:</i></li> <li>Plan prepared and implemented during the operational phase</li> <li>Information included in reports submitted to the Lenders</li> </ul> |                             |
|      | R 5: Land Acquisition, Restrictions on Land Use and Inv<br>dard 6: Involuntary Resettlement<br>Develop and implement Resettlement Action Plans<br>for each subsection in line with the Project's<br>Resettlement Policy Framework. | <ul> <li>Minimising<br/>resettlement<br/>impacts</li> </ul>  | <ul> <li>EBRD PR 5</li> <li>EIB Standard 6</li> <li>National Law on<br/>Expropriation</li> </ul>                                  | Resources: SRI's         internal resources         Investment needs: N/A         Responsibility: SRI         Lenders for approval              | RAP<br>implemented<br>prior to any<br>construction<br>activities   | Target:         • Resettlement-related impacts minimised         Evaluation criteria:         • RAPs developed and approved by the Lenders         • RAPs fully implemented prior to any construction activities   |                             |
| 5.2. | Upon completion of resettlement activities for<br>each subsection, submit Land Acquisition and<br>Resettlement Execution Reports to EBRD for<br>approval   | <ul> <li>Proper<br/>monitoring of<br/>displacement<br/>impacts</li> </ul>  | <ul> <li>EBRD PR 5</li> <li>EIB Standard 6</li> </ul>   | Resources: SRI's<br>resources<br>Investment needs:<br>Engagement of<br>external qualified<br>resettlement<br>specialists<br>Responsibility: PIU | After<br>completion of<br>all resettlement<br>activities   | <ul> <li>activities</li> <li>Target:         <ul> <li>Completion of land acquisition activities and their compliance with Lenders' requirements verified</li> </ul> </li> <li>Evaluation criteria:         <ul> <li>Land Acquisition and Resettlement Execution Reports sent to EBRD and approved</li> </ul> </li> </ul>   |                             |

| No.  | Action   | E&S Risks<br>(Liability/Benefits)  | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice) | Resources, Investment<br>Needs, Responsibility   | Timetable  | Target and Evaluation Criteria<br>for Successful<br>Implementation  | Status of<br>implementation |  |  |  |
|------|--|--|--|--|--|---|-----------------------------|--|--|--|
|      | BRD PR 6: Biodiversity Conservation and Sustainable Management of Living Natural Resources<br>IB Standard 4: Biodiversity and Ecosystems   |  |  |  |  |   |                             |  |  |  |
| 6.1. | SRI to ensure that the Contractor develops a<br>Construction Biodiversity Management Plan<br>(within CESMP) with measures provided in the<br>ESMP.   | <ul> <li>Compliance<br/>with national<br/>and EBRD/EIB<br/>requirements</li> </ul> | <ul> <li>EBRD PR 6</li> <li>EIB Standard 4</li> </ul>                    | Resources:<br>Contractor's internal<br>resources<br>Investment needs:<br>Contractual obligation<br>of the Contractor<br>Responsibility:<br>Contractor for<br>development and<br>implementation of<br>Construction<br>Biodiversity<br>Management Plan; PIU<br>for supervision | Plan developed<br>prior to<br>construction   | <ul> <li>Target:         <ul> <li>Biodiversity in the Project area protected</li> </ul> </li> <li>Evaluation criteria:         <ul> <li>Construction Biodiversity Management Plan developed by Contractor</li> <li>Plan sent to and approved by the Lenders</li> <li>Contractor's staff trained in line with Training Plan</li> <li>Plan action/ monitoring outcomes reported monthly</li> <li>Ecological Clerk of Works (ECoW) approval reports that confirm alignments have been checked and cleared prior to access</li> <li>Information to be included in reports submitted to the Lenders</li> </ul> </li> </ul> |                             |  |  |  |
| 6.2  | SRI to develop and implement an Operational<br>Biodiversity Management Plan (as a part of the<br>OESMP) with measures provided in the ESMP to be<br>used by SRI and/or maintenance contractors during<br>any maintenance activities. | <ul> <li>Compliance<br/>with national<br/>and EBRD/EIB<br/>requirements</li> </ul> | <ul> <li>EBRD PR 6</li> <li>EIB Standard 4</li> </ul>                    | Resources:<br>Engagement of<br>external qualified<br>biodiversity specialists<br>Investment needs:<br>SRI's internal resources<br>Responsibility: SRI  | Plan developed<br>prior to<br>operation phase<br>and<br>implemented<br>during<br>operation phase | <ul> <li>Target:</li> <li>Biodiversity in the Project<br/>area protected</li> <li>Evaluation criteria:</li> <li>Plan prepared by SRI and<br/>implemented by SRI<br/>and/or maintenance<br/>contractor</li> <li>Plan sent to and approved<br/>by the Lenders</li> <li>Information to be<br/>included in reports<br/>submitted to the Lenders</li> </ul>  |                             |  |  |  |

| No.  | Action  | E&S Risks<br>(Liability/Benefits)                                     | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)                 | Resources, Investment<br>Needs, Responsibility  | Timetable  | Target and Evaluation Criteria<br>for Successful<br>Implementation   | Status of<br>implementation |
|------|---|---|--|---|--|--|-----------------------------|
|      | R 8: Cultural Heritage<br>ndard 10: Cultural Heritage   |   |  |   |  |  |                             |
| 8.1. | SRI to obtain the opinions of relevant institutes for<br>cultural heritage protection within the procedure<br>of obtaining Location Conditions.<br>SRI to ensure that the Contractor develops a<br>Cultural Heritage Management Plan (within<br>CESMP) with measures provided in the Framework<br>ESMP and consults with relevant institutes for<br>cultural heritage protection and local authorities as<br>specified in the Framework ESMP. | Minimising<br>risks to<br>cultural<br>heritage                        | <ul> <li>EBRD PR 8</li> <li>EIB Standard 10</li> <li>National<br/>legislation</li> </ul> | Resources: SRI's and<br>Contractor's internal<br>resources<br>Investment needs:<br>Contractual obligation<br>of the Contractor<br>Responsibility:<br>Contractor for<br>development and<br>implementation of<br>Cultural Heritage<br>Management Plan; PIU<br>for supervision | Plan developed<br>prior to<br>construction   | <ul> <li><i>Target:</i></li> <li>Cultural heritage in the Project area protected</li> <li><i>Evaluation criteria:</i></li> <li>Consents of the relevant institutes for cultural heritage protection obtained</li> <li>Cultural Heritage Management Plan developed by Contractor</li> <li>Contractor's staff trained in line with Training Plan</li> <li>Consultations with local authorities documented</li> <li>Information included in reports submitted to the Lenders</li> </ul> |                             |
| 8.2. | <ul> <li>SRI to develop and implement an Operational<br/>Cultural Heritage Management Plan (as a part of<br/>the OESMP) to be used by SRI and/or maintenance<br/>contractors during any maintenance activities.</li> <li>SRI to liaise with the relevant institutes for cultural<br/>heritage protection as needed during<br/>operation/maintenance.</li> </ul>   | <ul> <li>Minimising<br/>risks to<br/>cultural<br/>heritage</li> </ul> | <ul> <li>EBRD PR 8</li> <li>EIB Standard 10</li> <li>National<br/>legislation</li> </ul> | Resources: SRI's<br>internal resources<br>Investment needs:<br>SRI's internal resources<br>Responsibility: SRI  | Plan developed<br>prior to<br>operation phase<br>and<br>implemented<br>during<br>operation phase | <ul> <li>Target:</li> <li>Cultural heritage in the<br/>Project area protected</li> <li>Evaluation criteria:</li> <li>Plan prepared by SRI and<br/>implemented by SRI<br/>and/or maintenance<br/>contractor</li> <li>Information included in<br/>reports submitted to the<br/>Lenders</li> </ul>  |                             |

| No.   | Action   | E&S Risks<br>(Liability/Benefits)   | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice)   | Resources, Investment<br>Needs, Responsibility   | Timetable  | Target and Evaluation Criteria<br>for Successful<br>Implementation  | Status of<br>implementation |
|-------|--|---|--|--|--|---|-----------------------------|
| 10.1. | <ul> <li>For each subsection, include subsection specific stakeholder identification and engagement arrangements in the Corridor SEP appendix.</li> <li>Implement (and update) the Stakeholder Engagement Plan (SEP) to ensure that sufficient information about issues and impacts arising from the Project are disclosed in a timely manner and that all stakeholders are consulted in a meaningful way throughout Project implementation.</li> <li>The SEP (or stakeholder engagement activities) requires implementation throughout the entire project cycle, including project preparation.</li> <li>Implement the grievance mechanism as defined in SEP to ensure stakeholders are able to raise their concerns about the Project and that these concerns are addressed promptly. Ensure that the Contractor implements the grievance management provisions.</li> <li>Ensure that the municipal/city authorities appoint a Community Liaison Officer (as defined in the SEP). SRI's Community Relations Lead - Media Centre will be in charge of communicating with the Community Liaison Officers.</li> <li>Carry out stakeholder engagement Log, preparing monitoring reports for the Lenders based on the listed indicators, and reporting back to stakeholder groups).</li> <li>During the final design stage, ensure that the municipal/city authorities on each subsection are consulted on the issues of closure/upgrading of level crossings and underpass/overpass sufficiency, dimensions and safety considerations, and hold meetings in local communities for each subsection to clearly present all planned underpasses and overpasses, hear the views of local residents in</li> </ul> | <ul> <li>Compliance<br/>with EBRD/EIB<br/>requirements</li> <li>Management of<br/>risks and<br/>impacts on<br/>communities<br/>affected by the<br/>Project</li> </ul> | <ul> <li>EBRD PR10</li> <li>EIB Standard 2</li> <li>UNECE<br/>Convention on<br/>Access to<br/>Information,<br/>Public<br/>Participation in<br/>Decision-Making<br/>and Access to<br/>Justice in<br/>Environmental<br/>Matters</li> </ul> | Resources: SRI's<br>internal resources<br>Investment needs:<br>SRI's internal resources<br>Responsibility: PIU | SEP approval<br>and publication<br>as soon as the<br>loan is signed<br>Implementation:<br>Continuously | <ul> <li>Target:</li> <li>Meaningful engagement<br/>of stakeholders</li> <li>Evaluation criteria:</li> <li>All stakeholder meetings<br/>documented</li> <li>Monitoring reports on the<br/>results of the stakeholder<br/>engagement process</li> <li>CESMP and OESMP<br/>contain grievance<br/>management measures</li> <li>Information on<br/>community grievances<br/>included in reports<br/>submitted to the Lenders</li> </ul> |                             |

| No.   | Action  | E&S Risks<br>(Liability/Benefits)  | Requirement<br>(Legislative, EBRD<br>PR, EIB Standard,<br>Best Practice) | Resources, Investment<br>Needs, Responsibility   | Timetable                             | Target and Evaluation Criteria<br>for Successful<br>Implementation  | Status of<br>implementation |
|-------|---|--|--|--|---------------------------------------|---|-----------------------------|
|       | relation to access to their land and make changes if possible to accommodate their needs.   |  |  |  |                                       |   |                             |
| 10.2. | Once the subsection specific ESIAs have been<br>developed, and to mitigate the impacts of closure<br>of stations/halts on local population living in<br>settlements with no other organised means of<br>public transportation, SRI needs to liaise with the<br>local authorities to agree on and organise<br>alternative transport options such as minibus lines<br>for these villages or other forms of transport. | Ensuring<br>mobility of<br>village<br>population<br>after<br>stations/halts<br>are closed<br>along the<br>existing railway<br>line | > Best practice  | Resources: SRI and<br>municipality/city<br>budgets<br>Investment needs: N/A<br>Responsibility: SRI | Prior to closure<br>of stations/halts | Target:         • Alternative transport         options for local         population in villages         provided         Evaluation criteria:         • Meetings with local         authorities documented         • Alternative transport         organised prior to closure         of stations/halts         • Lenders notified |                             |